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Chairman

RICHARD A. MANOOGIAN  
Vice Chairman

RACHEL BENDIT  
MARLEE BROWN  
WILLIAM K. MARVIN  
HENDRIK G. MEIJER  
PHILLIP PIERCE

STEVEN C. BRISSON  
Director



GRETCHEN WHITMER, Governor



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MACKINAC ISLAND STATE PARK COMMISSION

Thursday, January 23, 2025 – 1:30 p.m.  
BCBSM Lyon Meadows Conference Center  
New Hudson, MI  
AGENDA

- I. Call to Order (Roll Call)..... Loepp
- II. Approval of the Agenda..... Marvin
- III. Secretary’s Report Approval of Minutes of September 27, 2024 ..... Marvin
- IV. Director’s Report ..... Brisson
- V. Committee Reports
  - A. Finance: 2024 Audit Report, Douglas Wohlberg..... Pierce
- VI. Attorney General Report..... Nate Gambill
- VII. New Business
  - A. Mackinac Island Airport ..... Marvin
    - 1. Airport Capital Improvement Program FY2025-2030
    - 2. MDOT/Aeronautics Blanket Resolution
    - 3. Property Transfer Resolution – Parcel 17
    - 4. 2025 Commercial Activity Permit Request
      - A. Fresh Air – Air Taxi
  - B. Activity Permit Request..... Brisson
    - 1. CORA – Shoreline Trail Property
  - C. 2025 Fee Revisions ..... Brisson
  - D. Policy ..... Brisson
    - 1. 2025 Terms and Conditions
  - E. Use Permit Request..... Brisson
    - 1. City of Mackinac Island – Radio Tower
    - 2. Grand Hotel, LLC, R. D. Musser, III – Hedgecliffe Road Access
    - 3. MTU – Great Lakes Research Center
  - F. Collections Acquisitions ..... Brisson
  - G. Collections Deaccessions..... Brisson
- VIII. Other
- IX. Citizen Appearances and Public Comments
- X. Adjourn

**NOT OFFICIALLY APPROVED BY COMMISSION**

**III.  
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of 5**

Minutes of the Mackinac Island State Park Commission meeting of September 27, 2024, Island House, Webster Room, Mackinac Island.

**PRESENT:** Daniel Loepp, Chairman  
Richard A. Manoogian, Vice-Chairman  
William K. Marvin, Secretary  
Marlee Brown  
Hendrik G. Meijer  
Phillip Pierce

**ABSENT:** Rachel Bendit

**ALSO PRESENT:** Nate Gambill, Office of Attorney General; Steve Brisson, Director; Kathy Cryderman, Executive Administrative Assistant; Dominick Miller, Chief of Marketing; Dana Stempky, Chief of Accounting; Stephanie Fortino, *St. Ignace News/Town Crier*; Jessica Darrow, Fort Michilimackinac Pageant Committee; Dr. Todd Harburn, Fort Michilimackinac Pageant; Meghan Michalak, Fort Michilimackinac Pageant Committee; Mae Wright, Little Traverse Bay Bands of Odawa Indians

Chairman Loepp called the meeting to order at 1:32 p.m. A call of the roll confirmed a quorum present.

**CALL TO  
ORDER**

Moved by Commissioner Marvin, supported by Commissioner Meijer, to approve the September 27, 2024 *revised* meeting agenda reflecting the following change to accommodate our guests: Move item **VII.** "Citizen Appearances and Public Comments" to before **H.** "Closed session as authorized by section 8(1)(h) of the Open Meetings Act and Section 13(1)(g) of the Freedom of Information Act". Motion carried.

**APPROVAL OF  
THE AGENDA**

Moved by Commissioner Marvin, supported by Commissioner Pierce, to approve the July 24, 2024 minutes of both the regular and closed session as presented. Motion carried.

**MINUTES**

Director Brisson presented the director's report, a copy of which was included in the Commission packet. He updated the attendance numbers in the report as follows: Attendance is down .32%, attendance revenue is up 3%, non-group revenue is up 2%, and retail sales are down 1.97%. Adding that as of today, we have met our 2024 budget target of \$3.6M.

**DIRECTOR'S  
REPORT**

He also reported that the Cass Monument's new interpretive panels are mounted, and the East Bluff monument is now complete.

Director Brisson introduced Chief of Marketing Dominick Miller who reported on the newly updated MSHP website. He stated the website now boasts much easier ticket purchasing, fillable forms, an entire accessibility section, and interactive digital site maps. He thanked the Commission for approving the funding for this multi-functional update.

**III.** Chairman Loepp suggested that yearly comparative data collected from the new website be reported to the Commission.  
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Assistant Attorney General Nathan Gambill stated that he is pleased to report that there is nothing of significance to report to the Commission.

*ATTORNEY  
GENERAL  
REPORT*

Director Brisson presented the draft FY2025 budget with a detailed explanation of Park Operations and Revenue Bond revenues and expenses, and revenue sources, pointing out that the FY25 overall budget is \$80,500 less than the FY24 budget.

*NEW  
BUSINESS*

Moved by Commissioner Marvin, supported by Commissioner Brown, to adopt the proposed FY 2025 budget for the period October 1, 2024 through September 30, 2025. Motion carried. [Document attached.]

*FY25 Proposed  
Budget*

Moved by Commissioner Pierce, supported by Commissioner Meijer, to approve the following resolution:

*M-185 Trunkline  
Maintenance  
Contract  
Resolution*

RESOLVED, that the Mackinac Island State Park Commission does hereby approve State Trunkline Maintenance Contract No. 2024 - 0351, between the Michigan Department of Transportation and the Mackinac Island State Park Commission, for support of maintenance costs for state highway M-185, including staffing and benefit costs, for the period October 1, 2024 through September 30, 2029, and

BE IT FURTHER RESOLVED, that Director Steven C. Brisson is the Commission official authorized to execute contract documents on behalf of the Mackinac Island State Park Commission, and that Park Manager Myron Johnson is designated as Contract Administrator under the terms of the contract.

*Request for  
Lease Transfer*

Moved by Commissioner Meijer, supported by Commissioner Manoogian, to approve the request by GHMI Resort Holdings, LLC c/o KSL Capital Partners, LLC for renewal of the Golf Course lease currently held by GHMI Resort Holdings, LLC c/o KSL Capital Partners, LLC, as presented, for a term of twenty years, expiring October 6, 2044. Motion carried, with Commissioner Brown abstaining. [Document attached.]

*GHMI, Golf  
Course*

Moved by Commissioner Pierce, supported by Commissioner Manoogian, to approve the request for lease transfer of SPL 2, Lot 25, from Jane E. Hegarty as Trustee of the Jane E. Hegarty Revocable Trust Agreement dated November 18, 2008 and Martin K. Petersen and Judith A. Petersen as Co-Trustees of the Martin K. Petersen and Judith A. Petersen Revocable Living Trust Agreement dated March 30, 2007, to Michael K. Hegarty, Jr., and Charles S. Hegarty and Martin K. Petersen and Judith A. Petersen as Co-Trustees of the Martin K. Petersen and Judith A. Petersen Revocable Living Trust Agreement dated March 30, 2007, as presented, for a term of five years, expiring October 5, 2029. Motion carried. [Document attached.]

*Hegarty, SPL 2,  
Lot 25*

Moved by Commissioner Pierce, supported by Commissioner Meijer to approve James J. Bogan, Jr.'s request for a Use Permit for trespass of boathouse on state park

*Use Permit  
Requests*

*Bogan*

land, for a term of two years to expire on September 30, 2026, for a permit fee of \$125. Motion carried.

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of 5**

Moved by Commissioner Brown, supported by Commissioner Pierce to approve J. Ryan Macy's request for a Use Permit for boat parking on the beach near British Landing, for a term of two years to expire on October 1, 2026, for a permit fee of \$125. Motion carried.

*Macy*

Moved by Commissioner Meijer, supported by Commissioner Marvin to approve Maura A. Timmons' request for a Use Permit for existing trespass of encroachment of structures on state park land for a term of two years ending September 30, 2026 for a permit fee of \$125. Motion carried.

*Timmons*

Moved by Commissioner Pierce, supported by Commissioner Manoogian, to approve the commercial bicycle license transfer requests as presented, pending approval of the City of Mackinac Island. Motion carried, with Commissioner Brown abstaining. [Documents attached.]

*Commercial  
Bicycle  
License  
Transfer  
Requests*

Moved by Commissioner Manoogian, supported by Commissioner Pierce, to approve the following Resolution of Appreciation. Motion carried.

*Resolution of  
Appreciation  
William  
Richard  
Shepler*

WHEREAS, William R. (Bill) Shepler passed from this life on July 18, 2024, and

WHEREAS, in 1945 Bill founded Shepler's Mackinac Island Ferry alongside his father, Cap Shepler and his mother, Marge, and

WHEREAS, from small beginnings operating a speed boat service, the family dreamed of providing fast, efficient, and modern ferry service to enhance the Mackinac Island experience, and

WHEREAS, in 1950 the family added a cabin cruiser to their small fleet, carrying 24 passengers at a time to the island, and

WHEREAS, the company took advantage of the construction of the Mackinac Bridge from 1954 to 1957, providing tours of the construction site, and adding an additional boat to the fleet, and

WHEREAS, the business continued to grow throughout the next few years, with the acquisition of property and a dock on the island and the addition of a 120-person vessel in 1966, and

WHEREAS, in 1969 the company added *The Welcome* to the fleet, a new concept in high-speed modern passenger transportation, launching Shepler's into the modern era of transport, and

WHEREAS, over the decades the company grew, adding vessels and undergoing major renovations of the docks and facilities in Mackinaw City, St. Ignace and on Mackinac Island, and

WHEREAS, the company has always adhered to the highest standards of quality in all aspects of its operation, including its legendary customer service, and

WHEREAS, the company has continually worked with Mackinac State Historic Parks to highlight our island attractions, including selling our Visitor's Guide aboard each trip to the island.

NOW THEREFORE BE IT RESOLVED, that the Mackinac Island State Park Commission does hereby express its deep sorrow at the loss of this Great Lakes legend, extending its condolences to the Shepler family, and

BE IT FURTHER RESOLVED, that while Bill's presence will be greatly missed, his memory will live in the hearts of all who knew him.

Moved by Commissioner Brown, supported by Commissioner Manoogian, to adopt the 2025 meeting schedule as follows. Motion carried.

Wednesday, January 22, 2025, 1:30 p.m., Wixom; Friday, March 7, 2025, 1:30 p.m., Wixom; Friday, May 23, 2025, 1:30 p.m., Mackinaw City; Friday, July 25, 2025, 1:30 p.m., Mackinac Island; Friday, September 26, 2025, 1:30 p.m., Mackinac Island.

*2025 Meeting  
Schedule*

Jessica Darrow-Hingston spoke on behalf of the Fort Michilimackinac Pageant Committee. She stated that the committee is fully supportive of working in cooperation with other groups to ensure the preservation of history.

*Citizen  
Appearances and  
Public Comments*

Dr. Todd Harburn also addressed the Commission on behalf of the Fort Michilimackinac Pageant Committee, noting his long-time affiliations with MSHP. He continued stating that major revisions have been made to the script, which have been approved by MSHP and its Native American Consultant, Eric Heminway. Adding that this committee has not been approached by anyone to discuss a solution to this situation and that compromise is possible.

Mae Wright, Little Traverse Bay Bands of Odawa Indians, addressed the Commission in opposition of the pageant, stating that it was a detriment to the community. She suggested its cancellation and replacement with another event celebrating Native American history.

Commissioner Marvin distributed an article published in the *Essence of Emmet* regarding the pageant for informational purposes only.

Chairman Loepp asked for a motion to go into closed session.

*Closed Session as  
authorized by  
section 8(1)(h) of  
the Open  
Meetings Act and  
section 13(1)(g)  
of the Freedom  
of Information  
Act*

Moved by Commissioner Marvin, supported by Commissioner Pierce to go into closed session to discuss written legal advice from counsel as authorized by section 8(1)(h) of the Open Meetings Act and section 13(1)(g) of the Freedom of Information Act. A roll call vote was taken, and the results were as follows:

Ayes: Commissioner Brown    Commissioner Manoogian    Commissioner Marvin  
          Commissioner Meijer    Commissioner Pierce        Chairman Loepp

Nays: None

Motion carried.

Regular session concluded at 2:40 pm.

Regular session resumed at 3:01 p.m.

Moved by Commissioner Marvin, supported by Commissioner Pierce to authorize AAG Gambill to proceed as directed in the closed session. Motion carried.

With nothing further to discuss, it was moved by Commissioner Pierce, supported by Commissioner Marvin to adjourn at 3:03 p.m.

**III.**  
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*Other*

*Adjourn*

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William K. Marvin, Secretary

**APPROVED:**

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Daniel Loepp, Chairman



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*Chairman*

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## DIRECTOR'S REPORT

Mackinac Island State Park Commission



January 23, 2025  
Thursday, 1:30 p.m.

BCBSM Lyon Meadows Conference Center  
Aqua, Conference Room A  
New Hudson, Michigan



Steven C. Brisson, Director

Director's Report  
January 2025

Our main operating season ended on October 6, with the closing of most of our public venues. Colonial Michilimackinac remained open with reduced hours, Thursday-Sunday through October 20. Fort Mackinac was open with reduced hours through October 26.

It was a good year in both attendance and revenue. Overall attendance was up 1.38% and non-group attendance was up 4.62%. Group attendance was down over 14%, mainly due to the bankruptcy of one of the cruise lines. Attendance revenue, at over \$3.9 million, was up 5.12%. Earned income from museum stores was \$1,179,500, down 1.6% over last year.

Fort Mackinac posted a significant 7.44% increase in attendance, ending the year with 201,179 visitors. Attendance at Colonial Michilimackinac was basically flat, up just .57%. Old Mackinac Point Lighthouse was down over 3%. Historic Mill Creek was down nearly 25% over last year. However, this was expected with the removal of the adventure tour program. The steep drop was partially balanced by savings in personnel costs.

Concession income increased for both the Fort Mackinac Tea Room and the Island House Hotel. We received \$66,091 (8% of the gross receipts) from the Grand Hotel operated Tea Room, up 7.1% over last year. The total for the Island House was \$393,216, up 6.6% over 2023. This is 8% of gross sales, of which half is paid into a preservation fund for the property.

The purchase of the 16-acre parcel from the Manoogian Foundation, paid for with the special \$3.2 million appropriation from the state, was completed on December 20. We express our appreciation to the foundation for holding this parcel for us for over twenty years and selling it at a generous discount. This is the single-largest addition to park property in a century. It will preserve the acreage from development as well as provide direct access to Sunset Rock.

Construction work on the rear addition to the Petersen Center in Mackinaw City was frustratingly delayed. The substantial completion date, originally set for October 31, was not met until January 2. Liquidated damages of \$500 per day were charged to Powers Construction from the original deadline through January 1. We began occupancy of the space the week of January 6. Despite the delay, we are pleased with the finished product which includes expanded office space, additional archaeological and library storage, and an interpretation workroom.

The construction of the new Mackinac Island Field Office is nearing completion. Framing, exterior work, and utilities were completed in the fall, with only interior



finishes left to be completed. Spence Bros. of Traverse City is doing the work. Spence is also wrapping up construction of the Waste Management Facility.

The Scout Barracks addition and renovation, also by Spence, encountered some utility issues, but they have been resolved. The work is also proceeding on schedule.

Mihm Enterprises began work on the renovations to the Fort Mackinac Soldiers' Barracks immediately after the closure of the site in late October. They are focused on the restroom facilities in the rear wing, as well as utilities throughout the building. As noted in September, our crew including Carpenters John McClure and Joshua Magoon, Maintenance Mechanic Paul McKervey, and Painter Lou Bunker, are completing the carpentry and restoration work in the main wing of the building.

The major renovation to the Colonial Michilimackinac Visitor's Center commenced in late October and is progressing on schedule. As of early January, all demolition work, the new roof, utilities, and framing have been completed.

I once again thank Island Park Manager Myron Johnson and Mainland Park Manager Rob Strittmatter for shepherding all these projects. Credit also goes to Accounting Chief Dana Stempky and Accounting Technician Lori Thornton for managing the byzantine financial processes involved with these projects funded through the MEDC.

2025 marks the sesquicentennial of Mackinac National Park. The establishment of the United States' second national park in 1875 was a seminal event in the history of the island. Existing for twenty years before transferring to the State of Michigan and becoming our first state park, it laid the foundation upon which the commission continued to build. We will be highlighting the anniversary throughout the year, including a special event at Fort Mackinac on July 19<sup>th</sup>.

### **Museum Programs**

Our two biggest special events of the year, Fort Fright and A Colonial Christmas occur at Colonial Michilimackinac in Mackinaw City. Both events benefitted from good weather. A record 4,709 visitors attended Fort Fright on October 4<sup>th</sup> and 5<sup>th</sup>. Attendance of nearly 1,000 at A Colonial Christmas on December 14 was about even with last year. Staff participated in six community holiday parades prior to the event. Both events require a great deal of effort from staff as well as numerous volunteers.

The summer months of archaeological excavation mean many fall and winter months of processing and cataloging by Curator of Archaeology Dr. Lynn Evans. Lab Assistant Erin Meekhof Sturgill is completing the labeling and data entry.

As chair of the Publications Committee, Evans is overseeing three new publications. One is being authored by Naturalist Kyle Bagnall, based on the new exhibit on Arch Rock at the Milliken Nature Center, which he curated. It is currently in the design stage. The second is a new vignette by Chief Curator Craig Wilson on the history of the sloop *Welcome*. The final one is an art photography book featuring all the MSHP sites.

In December, the Maritime Heritage Alliance of Traverse City donated two large-scale models of the sloop *Welcome* as well as the small boat used aboard the reconstructed vessel. The *Welcome* itself had been transferred by us to the alliance in 1992. It was later donated by them to Emmet County and is now privately owned and displayed behind a restaurant in Mackinaw City. The small boat was transferred to the alliance around 2005. We will use it as part of our maritime interpretation programs at Colonial Michilimackinac.

Education Outreach, in its 38<sup>th</sup> year, began on January 7. We continue to offer a variety of both in-person and virtual programs. We have scheduled 20 in-person programs and 38 virtual programs. Based on these numbers, it is projected that MSHP staff will engage with approximately 2,250 students.

Exhibit Designer Keeney Swearer has completed the design of the new *Mackinac: An Island Famous in These Regions* exhibit in the Fort Mackinac Soldiers' Barracks. Mainland Carpenter Scott Thompson is constructing the casework. Swearer is also completing the design for two other exhibits to be installed on the second floor.

## Marketing

The end of the season saw considerable coverage for Fort Fright and A Colonial Christmas. Staff participated in multiple interviews on radio and television promoting the events, and small writeups appeared in newspapers and online sources around the state, including *The Detroit Free Press*, *The Detroit News*, MLive, and our local newspapers. Other marketing efforts for the events included blanketing northern Michigan in promotional posters, highly targeted digital ad campaigns, aggressive social media promotion, blog posts, e-blasts coordinated through our digital marketing partners, recurring e-news from our own newsletter, as well as Mackinac Associates, and traditional marketing, such as newspaper ads and radio spots.

In addition to the special events, our historic sites and parks have been featured on or in *The Detroit Free Press*, *The Detroit News*, MLive, *The Petoskey News-Review*, *The Alpena News*, TV 9&10 out of Cadillac, *Up North Live*, *My North*, *USA Today*, *MSN.com*, *Yahoo.com*, *Group Tour Magazine*, *Family Destinations Guide*, *Local 4 Detroit*, *Day Trip Nomad*, *World Atlas*, *100.5 The River*, *WNEM Saginaw*, and many

others. The sites, as usual, have been receiving regular coverage from *The St. Ignace News*, *Mackinac Island Town Crier*, *Mackinaw City News*, and *Cheboygan Tribune*.

Chief of Marketing Dominick Miller reported that previous marketing efforts continue to pay dividends, as *Mackinac: Our Famous Island* still airs on PBS stations around the country. In December it aired in West Virginia, and we received Google and Meltwater alerts that it showed in North Carolina and Montana this summer.

## Park Operations

Crews on both the island and in Mackinaw City engaged in numerous activities to shut down the sites for the year including raking, storing equipment, draining pipes, carpet cleaning, and servicing septic systems. Winter fuel has also been received on the island.

Island Carpenter Bill Pechta retired in November after more than ten years of dedicated service. His successor, Joshua Magoon, began work on December 9.

Equipment Operator Larry Rickley completed asphalt patch repairs to numerous sections of island roads this fall. Three tons of materials were obtained for the projects from Cheboygan Cement Products.

Painting of the exterior of Mission Church was completed by RNC Paint Systems of Troy in early November. The project was funded through the 2025 MEDC Enhancement Grant. Mission Church has been under the care of the commission since 1955. It is the oldest standing church building in the state.

Park Rangers Adrian Skazalski, Emily Sturgis, and Brian Hoyt attended Tactical Emergency Care Training in November. The two-day course was sponsored by the Mackinac Island EMS and funded through the Mackinac Island Community Foundation.

Coast Guard inspection of the British Landing Dock was completed on October 24. A team of four Coast Guard personnel went through our documentation on drills, exercises, procedures, and training. We passed with no deficiencies allowing hazmat shipments for another year.

The project to make repairs to the Mill Creek mill drop box was bid out this fall and awarded to J. E. Tiffany & Sons. They began work in October, which will be completed by this spring.

The hangar project for the Mackinac Island Airport was rebid for the third time in December, with revised plans. A bid was received, close to the estimated amount. The project will be awarded pending submittal of the bid bond and approval of the property transfer resolution. Recall that the project scope was greatly reduced to allow for a stripped-down facility that can be upgraded in future years with regular airport appropriated funds.

### **Administration**

Auditor Douglas Wohlberg, CPA, completed the annual audit of the Revenue Bond, Historical Projects Division in December. A copy of the audit was sent to all commissioners for review. The Audit and Finance Committee (Pierce, Loepp, Manoogian) are scheduled to meet with Wohlberg, Stempky, and me prior to the January meeting. Wohlberg will make a presentation at the full committee meeting. I commend Stempky and her staff for their excellent effort and the success of the audit.

In November we were informed that S&P Global Ratings affirmed its 'A+' long-term rating on Mackinac Island State Park Commission, with a stable outlook. The stable outlook reflects their view that attendance will remain steady and support stable revenues, operating results will continue to be positive, cash and investments will remain solid, and no additional debt will be issued.

Human Resources Coordinator Ken Fegan initiated employee recruitment efforts for the 2025 season. We hire approximately 110 seasonal staff every year to support our park operation, interpretation, guest services, curatorial, and marketing programs. Ken also completed the recruitment and onboarding for the two new career staff positions mentioned elsewhere in the report.

### **Mackinac Associates**

Anderson Tackman completed the annual audit for Mackinac Associates in November. The favorable report was presented to the board at their December meeting.

The Mackinac Associates Fall Appeal launched in November. A total of \$90,880 has been raised so far, including the lead gift of \$50,000 from the Manoogian Foundation. The goal is \$250,000 to fund the three new exhibits in the Fort Mackinac Soldiers' Barracks. Any shortfall in the goal will be funded through Mackinac Associates Unrestricted Funds.

Chief Development Officer Michelle Walk hired Stephanie Fortino, familiar to you through her former work as a reporter and editor of *The St. Ignace News/Mackinac*

*Island Town Crier* as the new membership associate for Mackinac Associates. We are pleased to welcome her to the team.

### Staff on the Road and In Service

- Walk, who serves as their president, attended several Mackinaw City Chamber meetings.
- Evans participated in the annual Michigan Archaeology Day in Lansing on October 5<sup>th</sup> and attended the Society for Historical Archaeology Conference, January 7 – 12, in New Orleans.
- Curator of Collections Brian Jaeschke, Swearer, Interpretation Coordinator Jack Swartzinski, Walk, and Miller, now vice president of the organization, attended the Michigan Museums Association annual meeting in October held in Kalamazoo. Jaeschke, Swearer, and Walk gave presentations.
- Bagnall attended the Midwest Open Air Museums Coordinating Council board meeting in November and concluded his board membership with the organization.
- Miller presided over Circle Michigan board and committee meetings and attended their annual meeting on Mackinac Island in September. He has concluded his presidency and board membership and was honored with the organization's Bill Shepler Excellence in Tourism Award. Miller also attended Mackinac Island Tourism Bureau board meetings and several Michigan Museums Association board and committee meetings.
- Marketing and Group Travel Coordinator Madisen Hansen attended the National Tour Association Travel Exchange in Huntsville, Alabama in November. She also attended the Circle Michigan Annual meeting.
- I attended the Historical Society of Michigan board meeting in November in Lansing.
- Sales Manager Suzette Schmalzried attended the Dallas Gift Show the second week of January.

Respectfully submitted,



Steven C. Brisson, Director

**MEMORANDUM**

**Subject: Airport Capital Improvement Program, 2025-2030**

**To: Mackinac Island State Park Commissioners**

**From: Steven C. Brisson, Director**   
**Mackinac Island State Park Commission**

**Date: January 23, 2025**

**ISSUE:** Commission approval is requested for the Airport Capital Improvement Program (ACIP), 2025-2030.

**DISCUSSION:** The Commission is required to file an annual Airport Capital Improvement Program plan to remain eligible for Michigan State Block Grants which are supported with federal (FAA) and state funds.

On October 31, 2024, the engineers from Prein & Newhoff sent the attached plan, which was generated by Michigan Department of Transportation, Office of Aeronautics (MDOT-AERO) staff.

The near-future priorities, as outlined in the attached plan, include construction of the Box Hangar Building (2025), Box Hangar Sitework (2026), Apron/Taxiway Rehabilitation and Expansion Design (2027), Apron Rehabilitation (2028), and Toolcat replacement (2029). No projects is scheduled for 2030.

**RECOMMENDATION:** Staff recommends that the Commission approve the attached Mackinac Island Airport, Airport Capital Improvement Program, 2025-2030.

Thank you.

**AIRPORT CAPITAL IMPROVEMENT PROGRAM (CIP)  
Mackinac Island Airport - MCD**

<b>2025</b>	<b>Available Federal Entitlements (NPE) \$1,080,000 (\$930,000 Carryover)</b>	
	Construct: Box Hangar Building	\$909,000
	<i>Carryover \$261,900 (State Share \$90,900)</i>	<b>Total \$909,000</b>
<b>2026</b>	<b>Available Federal Entitlements (NPE) \$521,900</b>	
	Construct: Box Hangar Sitework	\$335,000
	<i>Carryover \$220,400 (State Share \$33,500)</i>	<b>Total \$335,000</b>
<b>2027</b>	<b>Available Federal Entitlements (NPE) \$480,400</b>	
	Design: Apron/Taxiway Rehabilitation and Expansion	\$40,000
	<i>Carryover \$444,400 (State Share \$4,000)</i>	<b>Total \$40,000</b>
<b>2028</b>	<b>Available Federal Entitlements (NPE) \$594,400</b>	
	Apron Rehabilitation	\$475,500
	<i>Carryover \$166,450 (State Share \$47,550)</i>	<b>Total \$475,500</b>
<b>2029</b>	<b>Available Federal Entitlements (NPE) \$316,450</b>	
	SRE: Replace Toolcat	\$265,000
	<i>Carryover \$77,950 (State Share \$26,500)</i>	<b>Total \$265,000</b>
<b>2030</b>	<b>Available Federal Entitlements (NPE) \$227,950</b>	
	No project, Carryover Funds	
	<i>Carryover \$227,950 (State Share \$0)</i>	<b>Total \$0</b>

Costs Include Federal Cost of 90%, State Cost of 10%, and Local Cost of 0%. "Additional" is listed when costs exceed available Federal Entitlements (NPE) and additional funding will be needed from Federal Apportionment, Federal Discretionary, or other funds.

**MACKINAC ISLAND STATE PARK COMMISSION  
RESOLUTION**

**MACKINAC ISLAND AIRPORT**

RESOLVED, that the Mackinac Island State Park Commission does hereby approve all Memorandums of Understanding for calendar year 2025 between the Michigan Department of Transportation, Bureau of Aeronautics, and the Mackinac Island State Park Commission, as approved in the Airport Capital Improvement Program FY 2025-2030, for the purpose of capital improvements, maintenance, and operations of Mackinac Island Airport, and

BE IT FURTHER RESOLVED, that the Commission director is the Commission official authorized to execute contract documents on behalf of the Mackinac Island State Park Commission.

Given at New Hudson, Michigan  
23 January 2025

Mackinac Island State Park Commission

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Daniel J. Loepp, Chairman

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William K. Marvin, Secretary



**MEMORANDUM**

**Subject: Property Transfer Resolution – Parcel 17**

To: Mackinac Island State Park Commissioners

From: Steven C. Brisson, Director   
Mackinac Island State Park Commission

Date: January 23, 2025

ISSUE: Commission approval is required for the transfer of airport property from the Mackinac Island State Park Commission to the Mackinac Island Airport (MCD).

DISCUSSION: The Michigan Department of Transportation, Office of Aeronautics and Prien & Newhof reported that the newly designed airport box hangar will require additional Mackinac Island State Park property, specifically Parcel 17, described in the attached resolution.

Michigan Aeronautics Code and all related FAA regulations require that the Mackinac Island State Park Commission transfer Parcel 17 to the Mackinac Island Airport (MCD), before the project may proceed.

RECOMMENDATION: It is the recommendation of AAG Nate Gambill and staff that the Commission approve the attached resolution transferring Parcel 17 to the Mackinac Island Airport (MCD) for airport use only.

Thank you.

**MACKINAC ISLAND STATE PARK COMMISSION  
RESOLUTION**

**MACKINAC ISLAND AIRPORT**

WHEREAS, the Mackinac Island State Park Commission is owner and operator of the Mackinac Island State Park and the Mackinac Island Airport (MCD); and,

WHEREAS, the Michigan Department of Transportation, Office of Aeronautics and Prein & Newhof, Mackinac Island Airport Engineers, reported that the newly designed airport box hangar, a capital improvement project planned for 2025, will require additional Mackinac Island State Park property, specifically Parcel 17, described as follows:

Commencing at the Northwest Corner of P.C. #3, Mackinac Island, Mackinac County, Michigan; Thence S 57 deg 28'30" E 629.40 feet, along the North line of P.C. #3, to the Northeast corner of P.C. #3; thence S 57 deg 28'30" E 100.40 feet; thence N 74 deg 48'00" E 1277.77 feet; thence S 15 deg 12'00" E 70.00 feet; thence S 88 deg 30'21" E 313.32 feet; thence N 74 deg 48'00" E 350 feet, to the Point of Beginning; Thence N 15 deg 12'00" W 150.00 feet; thence N 74 deg 48'00" E 200.00 feet; thence S 15 deg 12'00" W 150.00 feet; thence S 74 deg 48'00" W 200.00 feet, to the Point of Beginning.

Containing 30,000 square feet in the State Park of Mackinac Island, Mackinac County, Michigan.

Subject to any Easements, Restrictions or Reservations of Record.

and,

WHEREAS, in accordance with Michigan Aeronautics Code and all related FAA regulations, it is necessary that the Mackinac Island State Park Commission transfer said property to the Mackinac Island Airport (MCD), before the box hangar project may proceed.

THEREFORE, BE IT RESOLVED, that the Mackinac Island State Park Commission hereby grants Parcel 17, as described above, to the Mackinac Island Airport (MCD) to own and operate in perpetuity for airport use only; and,

BE IT FURTHER RESOLVED, that in the event that the airport was to permanently close, Parcel 17 would return to general park use.

Given at New Hudson, Michigan  
23 January 2025

Mackinac Island State Park Commission

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Daniel Loepp, Chairman

---

William K. Marvin, Secretary

**MEMORANDUM**

Subject: **2025 Commercial Activity Permit Requests – Fresh Air - Air Taxi**

To: Mackinac Island State Park Commissioners

From: Steven C. Brisson, Director   
Mackinac Island State Park Commission

Date: January 23, 2025

ISSUE: Effective January 1, 2020, the Mackinac Island State Park Commission issued its first annual Standards of Air Taxi Operations for Commercial Air Taxi Operations Activity Permits at the Mackinac Island Airport. Since then, Fresh Air Aviation has successfully operated air taxi service at the Mackinac Island Airport.

DISCUSSION: On November 1, 2024, staff sent a letter to Fresh Air Aviation, requesting they complete the application and send payment if they desired consideration for an Air Taxi Operation at the Mackinac Island Airport in the coming year. Fresh Air Aviation responded with a completed application and payment of \$1,200 on December 19, 2024.

RECOMMENDATION: Staff has reviewed the application and determined that it is in compliance with the Commission's policy and recommends that the Commission approve the Commercial Air Taxi Activity Permit request for Fresh Air Aviation, effective December 1, 2024 – December 1, 2025.

Thank you.

MACKINAC ISLAND STATE PARK COMMISSION

RECEIVED  
DEC 15 2024  
207 W. CINCLAIR

Mail applications to: Steven C. Brisson, Director  
MSHP  
P.O. Box 873  
Mackinaw City, MI 49701  
(231) 436-4100

APPLICATION FOR COMMERCIAL AIR TAXI OPERATIONS ACTIVITY PERMIT

Application Date 12/16/24 Activity Date(s) 2025

Name (Permittee) Fresh Air Aviation, Inc

Person Filing Application Rachel Teague

Address 06918 Old Norwood Rd Telephone 231-237-9482  
Charlevoix MI 49720

Fed. ID # 20-4521545

State Lic. # \_\_\_\_\_

Contact Person /Phone # Rachel Teague 231-675-5391  
231-237-9483

Special Requirements:

- 1) Permittees are required to comply with all of the provisions in the attached "Standards for Commercial Air Taxi Operations at the Mackinac Island Airport."
- 2) Permittees are required to comply with the attached ramp loading and unloading location plan.
- 3) Permittees may use office space for a desk, chair, scales, computer and small company sign as approved by the airport manager and in the location designated in the attached plan.

Permit Fees:

Permittees will pay an annual fee of \$1,200 for commercial use of the airport facility and an additional fee of \$200 per month for use of office space in the airport terminal. Use of the office space for less than a month will be pro-rated.

Permittee Authorized Signature Rachel Teague

\$1,200 pd  
12/19/24  
ck# 1709

FOR OFFICE USE ONLY

Application Approved  Yes  No Date approved \_\_\_\_\_


Special Requirements \_\_\_\_\_

By: \_\_\_\_\_  
Name: Steven C. Brisson, Director

**MEMORANDUM**

**Subject: Activity Permit Request – Chippewa-Ottawa Resource Authority (CORA) – Shoreline Trail Property**

**To: Mackinac Island State Park Commissioners**

**From: Steven C. Brisson, Director**   
Mackinac Island State Park Commission

**Date: January 23, 2025**

ISSUE: Mackinac State Historic Parks inherited this activity permit from the Michigan Department of Natural Resources (MDNR) when ownership of the Shoreline Trail property on Mackinac Island was transferred to the Mackinac Island State Park Commission in November 2022.

DISCUSSION: Chippewa-Ottawa Resource Authority (CORA) is a state agency which manages fishing resources under the Treaty of 1836, through regulation of fishing activities. MISPC issued this permit for use of Shoreline Trail property to CORA at its May 2023 meeting to be in effect from April 1, 2023 – December 31, 2024.

RECOMMENDATION: In consideration of previous practice and Commission policies, staff recommends that the Commission approve CORA's Application for Activity Permit to utilize the property indicated in the addendum for launching and mooring of tribal fishing boats, effective January 1, 2025 – December 31, 2026.

Thank you.

MACKINAC ISLAND STATE PARK COMMISSION

VII.B.1  
Page 2  
of 4

Island activity:  
PO Box 370  
Mackinac Island, MI 49757  
(906) 847-6607

Mainland activity:  
PO Box 873  
Mackinaw City, MI 49701  
(231) 436-4205

APPLICATION FOR ACTIVITY PERMIT

Application Date 10/18/2024 Activity Date 1/1/25-12/31/26 Activity Time \_\_\_\_\_

Name (Permittee) Chippewa Ottawa Resource Authority

Person Filing Application Beverly Garrick, Interim Executive Director

Address 179 W. Three Mile Road Sault Ste. Marie, MI 49783 Telephone (906) 632-0043


Activity Type Commercial fishing operations

Location Mission Point Mackinac Island - Mackinac County, T40N, R3W

Contact Person During Activity Beverly Garrick, Interim Executive Director

Special Requirements: See Addendum A for additional terms. All fees are waived.

**Liability:** In filing application for an activity Permit, the Permittee assumes responsibility for injury or damage of any kind to person or property (regardless of who may own the property) arising out of or suffered through any act of commission or omission of the Permittee, its employees, agents, contractors, volunteers or guests in connection with its use of Mackinac Island State Park Commission (Commission) property. The Permittee agrees to indemnify and hold harmless the State of Michigan and Mackinac Island State Park Commission, including their officers and employees, for all damages, claims, losses, expenses, or other liability due to personal injury or death, or damage to property of others, arising out of or suffered through any act or omission of the Permittee, its employees, agents, contractors, volunteers or guests, in connection with its use of Commission property. The authorized signature below confirms that the permittee has the authority to speak for the users of the access site, and that it agrees that it and users of the site will comply with the terms of this Permit.

Permittee Authorized Signature 

FOR OFFICE USE ONLY

Application Approved  Yes  No Date approved \_\_\_\_\_

Special Requirements See Addendum A for additional terms. All fees are waived.

By: \_\_\_\_\_  
Name: Steven C. Brisson, Director

## **ADDENDUM A – APPROVED LAND USE, DESCRIPTION OF MISPC OWNED LAND, CONDITIONS AND REQUIREMENTS**

APPROVED LAND USE: You are hereby authorized to use the access site referenced below in this addendum for the purpose of commercial fishing operations. Authorized land use includes launching or mooring of commercial fishing vessels as outlined in this activity Permit. Failure to adhere to the conditions and requirements specified in this Permit may result in a revocation of this activity Permit.

DESCRIPTION OF MISPC OWNED LAND: The conditions and requirements outlined in this Permit and addendum apply to:

**Mission Point Mackinac Island – Mackinac County – T40N, R3W.**

**Note that due to high water levels, many locations that were previously accessible to commercial fishing at this site may no longer be accessible due to erosion caused by wave action.**

CONDITIONS AND REQUIREMENTS: The following conditions and requirements apply to the access site described above:

1. Beach no more than (2) CORA approved commercial fishing vessels on Lake Huron shoreline east of the natural cove in the West corner of Lot 39.
2. Each boat must have affixed (to vessel) valid fishing vessel registration ID issued by CORA. This registration must be displayed in a clearly visible manner.
3. Care should be taken not to damage or destroy any park resources in the course of carrying out this activity. Permittee shall reimburse the Mackinac Island State Park Commission for any repairs to the Commission property resulting from damage.
4. Equipment shall not be left on the access site overnight.
5. No camping or overnight housing shall be Permitted.
6. No sale of fish shall be authorized on Commission property.
7. Only active fishing boats may be moored at an access site. “Active fishing boat” means a boat which is used for fishing at least once in any 14-day period (weather Permitting) and which is observed at the access site either unloading fish or leaving the site to engage in fishing. The “fishing season” is considered to be April 1 through December 31 and does not pertain to the closed fishing seasons. Unless specified otherwise in the access site Permit, no boat shall be left on the beach of the access site.
8. Permission for use shall expire on the date indicated, unless terminated sooner.
9. Requests for Permit renewal should be made to the Mackinac Island State Park Commission forty-five (45) days prior to the expiration date of this Permit.
10. No equipment maintenance or repairs shall be Permitted on site without prior approval by the Mackinac Island State Park Commission.
11. Fuel and/or Oil spills, or any other contamination that occurs, shall be reported and cleaned up immediately. Proper disposal procedures under state and federal law shall be adhered to.
12. Oil/Fuel spill kits shall be on hand during any refueling.
13. CORA shall provide a list of boat and/or owner names of Tribal Boats approved by the Management Authority to be moored at the above site to the Director of the Mackinac Island State Park Commission. This list is to be kept current and updated as often as necessary and shall be forwarded to the Supervisor of Commercial Fish Enforcement (LED).
14. The rights accruing under this Permit shall not be assigned or transferred without the written permission of the Mackinac Island State Park Commission
15. If Permittee or the users of the access site do not comply with the terms of this Permit, this Permit shall be revoked.


16. All provisions of this Permit in regard to the referenced access site shall be enforceable by the Mackinac Island State Park Commission.
17. This permit does not authorize any improvements or modifications to the access site, even on a temporary basis, and improvements or modifications shall not be performed without written authorization by the Commission.
18. This permit does not grant the permittee or any commercial fishers any exclusive rights to the access site.
19. Permittee shall promptly report in writing to the Commission any incident at the access site associated with Permittee's use of the site that results in personal injury, death, or property damage.
20. Permittee agrees to comply with the Elliot-Larsen Civil Rights Act, the Persons with Disabilities Civil Rights Act, and the Employers Engaging in Unfair Labor Practices Act, and require any subcontractors to do the same.
21. Permittee shall furnish to the Commission a policy of liability insurance which provides coverage against all hazards arising from the acts or omissions of the permittee, its officers, employees, and agents relating to the use of Commission property. The policy also must show that it covers Permittee's obligation to indemnify and hold harmless the State of Michigan and Mackinac Island State Park Commission, including their officers and employees. The policy must be in effect for as long as the Permit is in effect, and Permittee agrees not to modify the terms of the policy without first providing 30 days' notice written notice to the Commission.



**MEMORANDUM**

Subj:           **Fee Revisions**

To:             MISPC Commissioners

From:          Steven Brisson, Director   
                  Mackinac Island State Park Commission

Date:          January 23, 2025

ISSUE: At the direction of the Commission, staff regularly reviews the existing fee structure and makes recommendations for adjusting fees to cover actual related costs.

DISCUSSION: In establishing license and permit fees, it is important to acknowledge that this revenue helps to pay for the cost of maintaining the Mackinac Island State Park amenities that are used by visitors and residents of the island.

Staff recommends an increase in the Mackinac Island Airport Landing and Parking fees. This source of income helps defray the operational costs of the airport. The current fees were established in 2016 and prior to that in 2006. The proposed increases are outlined on the attached sheet.

To offset hazardous material costs for additional requirements/services established in 2024, staff requested a new \$100 escort fee for Facility Security Services at the British Landing Dock for hazardous material transport. However, it has become much more time consuming than originally anticipated. To cover these additional hours, staff is recommending an increase of \$50 for the escort fee.

The current horse licensing and plate fees were established in 2018 and prior to that the rates were increased in 2014. Staff is recommending increases of \$5 for license fees and \$3 for license plates.

The rate history for the proposed fee increases is found on the attached sheets. This document shows the fees history, including the current fees, the proposed fee changes, and effective dates.

RECOMMENDATION: Staff recommends that the Commission approve the attached fee proposal, becoming effective today, January 23, 2025.

Thank you.

**Mackinac State Historic Parks**  
**License and User Fee Rates**  
Mackinac Island State Park Commission  
January 23, 2025


<b>AIRPORT FEES</b>		<b>Proposed Fees</b>	<b>Effective Date</b>	<b>Current Fees</b>	<b>Effective Date</b>	<b>Previous Fees</b>	<b>Effective Date</b>
<b>Airport Landing Fees</b>							
Daily							
• Single Engine Piston	\$	15	1/23/25	12.50	2016	10.50	2006
• Twin Engine Piston	\$	30	1/23/25	25	2016	21	2006
• Turbo-Prop/Jet	\$	45	1/23/25	34.50	2016	29	2006
Monthly (5x daily)							
• Single Engine Piston	\$	75	1/23/25	62.50	2016	52.50	2006
• Twin Engine Piston	\$	150	1/23/25	125	2016	105	2006
• Turbo-Prop/Jet	\$	225	1/23/25	172.50	2016	145	2006
Annual (5x monthly)							
• Single Engine Piston	\$	375	1/23/25	312.50	2016	262.50	2006
• Twin Engine Piston	\$	750	1/23/25	625	2016	525	2006
• Turbo-Prop/Jet	\$	1,125	1/23/25	862.50	2016	725	2006
<b>Airport Overnight Parking Fees</b>							
Daily							
• Single Engine Piston	\$	15	1/23/25	12.50	2016	10.50	2006
• Twin Engine Piston	\$	30	1/23/25	25	2016	21	2006
• Turbo-Prop/Jet	\$	45	1/23/25	34.50	2016	29	2006
Monthly (5x daily)							
• Single Engine Piston	\$	75	1/23/25	62.50	2016	52.50	2006
• Twin Engine Piston	\$	150	1/23/25	125	2016	105	2006
• Turbo-Prop/Jet	\$	225	1/23/25	172.50	2016	145	2006
Annual (5x monthly)							
• Single Engine Piston	\$	375	1/23/25	312.50	2016	262.50	2006
• Twin Engine Piston	\$	750	1/23/25	625	2016	525	2006
• Turbo-Prop/Jet	\$	1,125	1/23/25	862.50	2016	725	2006
<b>Airport Taxi Activity Permit</b>	\$			1,200	2020	(New)	
<b>Airport Air Tour Activity Permit</b>	\$			1,000	2023	(New)	



**MEMORANDUM**

Subject: **2025 Terms and Conditions**

To: Mackinac Island State Park Commissioners

From: Steven C. Brisson, Director   
Mackinac Island State Park Commission

Date: January 23, 2025

**RATE REQUEST SUMMARY**

MISPC received requests for maximum rental rate increases from Gough-Brodeur Stables, Inc. and Mackinac Island Carriage Tours as follows:

**TERMS AND CONDITIONS**

		<u>2024 Rates</u>	<u>Proposed 2025 Rates</u>
<b>Sightseeing:</b>	Adult	\$41.00/hr.	\$44.00/hr.
	Child ages 5-12	\$16.00/hr.	\$17.00/hr.
<b>Livery:</b>	Four persons or less	\$210.00/hr.	\$220.00/hr.
	Five persons	\$262.50/hr.	\$275.00/hr.
	Six persons	\$315.00/hr.	\$330.00/hr.
	Seven persons	\$367.50/hr.	\$385.00/hr.
	Child ages 5-12	\$16.00/hr.	\$17.00/hr.
<b>Drive-Yourself:</b>	2-passengers or less	\$110.00/hr.	\$120.00/hr.
	4-passengers	\$130.00/hr.	\$140.00/hr.
	XL 4-passenger carriages (formerly referred to as six-passenger carriages)	\$150.00/hr.	\$160.00/hr.
<b>Taxi:</b>	Zone A: (min. 2 fares)	\$8.50/person	\$9.00/person
	Zone B: (min. 2 fares)	\$9.50/person	\$10.00/person
	Zone C: (min. 2 fares)	\$8.50/person	\$9.00/person
	Zone D: (min. 2 fares)	\$9.50/person	\$10.00/person
	Zone E: (min. 2 fares)	\$10.50/person	\$11.00/person
	Zone F: (min. 3 fares)	\$11.00/person	\$11.50/person
	Zone G: (min. 4 fares)	\$11.00/person	\$11.50/person
	Access baggage over 3 pieces	\$.75/piece	\$1.00/piece
<b>Saddle Horses:</b>		\$70.00/hr.	\$75.00/hr.

Attached are the letters from Gough-Brodeur Stables, Inc. and Mackinac Island Carriage Tours supporting the basis of their requests.

Thank you.

**Gough-Brodeur Stables, Inc.**

P.O. Box 331  
1503 Cadotte Ave.  
Mackinac Island, Michigan 49757-0331

DALE GOUGH  
President & Treasurer

CYNTHIA GOUGH  
Vice President & Assistant Secretary

**DBA**  
Jack's Livery Stable  
and  
Cindy's Riding Stable

THEODORE GOUGH  
Secretary & Stable Manager

B. Jodi Gough  
Assistant Treasurer & Office Manager

REGINALD GOUGH  
Resident Agent

November 2, 2024

Gough-Brodeur Stables, Inc.  
1503 Cadotte Avenue  
PO Box 331  
Mackinac Island, MI 49757

Mackinac Island State Park Commission  
Mackinac Island, Michigan

Honorable Chairman and Members of the Commission:

With this letter formal request is made for an adjustment in the maximum rental rates for Drive Yourself Carriages and Saddle Horses on Mackinac Island.

Maximum rates approved for 2024 are as follows:

- \$110 per hour for a 2-passenger horse and buggy,
- \$130 per hour for a 4-passenger horse and buggy and
- \$150 per hour for a XL 4-passenger horse and buggy (previously called a 6-passenger horse and buggy).

Maximum rates requested for 2025 are as follows:

- \$120 per hour for a 2-passenger horse and buggy,
- \$140 per hour for a 4-passenger horse and buggy and
- \$160 per hour for a XL 4-passenger horse and buggy.

Maximum rental rate approved in 2024 for a saddle horse was \$70 per hour.


Maximum rate requested for 2025 for a saddle horse is \$75 per hour.

It is pretty well understood that the cost of doing business and taking care of one's valued employees is an ongoing concern for most small businesses in general. The need to annually retain as many experienced horsepersons as possible is paramount to the quality and safety of our operation. Now you have to consider the never-ending upsurge in workman compensation, health and liability insurance premiums already making it that much more difficult. Absurd increases in telephone rates, along with utilities and other operating expenses on Mackinac Island continues to make it a little harder to swallow.

RECEIVED  
DEC 7 3 2024  
207 W. SINCLAIR

This adjustment in rental rates will make it more possible to keep our extremely skilled and very committed staff while also allowing us to provide competitive wage rates for employing incoming, less skilled workers. This will also help our company stay ahead of today's steady increase in the cost of doing business. In doing so, we will continue to offer unique, family friendly activities for the many visitors to enjoy for years to come. Your thoughtful consideration of this request for an increase in rental rates is very appreciated.

Yours truly,

  
\_\_\_\_\_  
Theodore Gough, Secretary



December 6, 2024

Mr. Steven Brisson  
Director  
Mackinac Island State Park Commission  
Box 873  
Mackinaw City, Michigan 49701

Dear Mr. Brisson:

Attached please find requested rate increases for the 2025 season. Looking forward we are anticipating increased costs due to cost of living increases and also increases with unique costs associated with providing safe horse drawn transportation for Island guests.

We are expecting substantial increases in three of our largest expenses. Payroll is our largest expense and the State of Michigan minimum wage will be increasing over 20% from \$10.33 to \$12.48 per hour effective February 21, 2025. This, of course, will make it necessary to increase wages for all employees in order to attract and retain good employees. Second, our insurance costs have increased in excess of 50% in the past year. We are expecting this to increase again this season due to a tight insurance market. We are anticipating a significant increase in the cost of health insurance required to be provided to eligible employees. Also, the prices of horses and horse care, including feed and having a veterinarian on call 24 hours a day in season, have been steadily increasing.

We have made substantial investments into employee housing and our stables in the past few years including an addition to our Dray barn that will be completed this season.

We feel that in order to continue to provide a high level of service to the Island, it is necessary to request a rate increase in adult sightseeing fares to \$44.00 per person, an increase in livery fares to \$55.00 per person, and an increase in taxi fares of \$.50 per person.

Thank you for your consideration of our rate increase request.

Sincerely,

A handwritten signature in black ink, appearing to read "Bradley T. Chambers".

Bradley T. Chambers  
Treasurer



December 6, 2024

Mackinac Island State Park Commission  
Attn: Steven Brisson  
P.O. Box 873  
Mackinaw City, MI 49701

RE: 2025 Operating Season

Application is hereby made to the Commission for the following 2025 licenses on behalf of Mackinac Island Carriage Tours, Inc.

<b>General Sightseeing Licenses:</b>	<b>55</b>
<b>Hourly Drive Carriage Licenses:</b>	<b>6</b>
<b>Taxi Licenses:</b>	<b>12</b>
<b>Dray Licenses:</b>	<b>5</b>

Further, the Corporation is requesting the following maximum rates for the upcoming 2025 season:

**Sightseeing Carriage Tour:**

\$44.00 Adults  
\$17.00 Children 5-12  
Children under 5 - Free

**Livery:**

\$220.00 per hour maximum for 4 persons or less  
\$275.00 per hour maximum for 5 persons  
\$330.00 per hour maximum for 6 persons  
\$385.00 per hour maximum for 7 persons

\$17.00 Child's per hour fare for ages 5-12



**Taxi:**

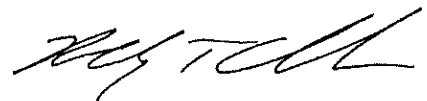
- Zone A: \$9.00 per person between business section and any hotel (Minimum 2 fares)
- Zone B: \$10.00 per person between Grand Hotel and Mission Point Resort (Minimum 2 fares)
- Zone C: \$9.00 per person between business section and Harrisonville or West Bluff (Minimum 2 fares)
- Zone D: \$10.00 per person between business section and East Bluff, Fort Mackinac or Hubbard's Annex (Minimum 2 fares)
- Zone E: \$11.00 per person between business section, Stonecliff, Cemeteries, Turtle Park or Airport (Minimum 2 fares)
- Zone F: \$11.50 per person between business section, Woodbluff or Wawashkamo (Minimum 3 fares)
- Zone G: \$11.50 per person between business section and British Landing, Silver Birches, Power Plant, Stonebrook or points of similar distance in the City (Minimum 4 fares)

Waiting time to be charged at \$1.00 per minute.

Additionally, Mackinac Island Carriage Tours, Inc. will follow its usual policy of allowing, without charge, 3 pieces of luggage per fare; thereafter, and when circumstances dictate, it will reserve the right to charge for excess baggage at a rate of \$1.00 per piece.

Remittance for payment of the license fees will be promptly made upon consideration of this application.

Sincerely,



Bradley T. Chambers  
Treasurer



Mackinac Island State Park Commission  
Policy

### 2025 TERMS AND CONDITIONS

Minutes: January 26, 2000 p. 3173,; March 28, 2001 p. 3293; March 20, 2002 p. 3370; January 31, 2003 p. 3440; January 30, 2004 p. 3509; January 28, 2005 p. 3564; March 22, 2006 p. 3626; January 10, 2007 p. 3681; January 9, 2008 p. 3746; January 14, 2009 p. 3781; December 16, 2009 p. 3832; March 26, 2010 p. 3845; December 15, 2010 p. 3912; March 23, 2012, p. 3999; December 12, 2012, p. 4086, September 27, 2013, p. 4125, December 11, 2013, p. 4113, December 10, 2014, p. 4178, December 9, 2015, p. 4225, December 9, 2016, p. 4289, September 29, 2017, p. 4347, December 9, 2017, p. 4370, December 14, 2018, p. 4422, December 13, 2019, p. 4540, December 11, 2020, p. 4607, December 10, 2021, p. 4677, December 7, 2022, p. 4836, p. 4845, January 17, 2024, p. 4923; January 23, 2025, p.

### 2025 TERMS AND CONDITIONS FOR MACKINAC ISLAND STATE PARK COMMISSION LICENSEES

#### Established in Accordance with

R313.134 -- Contracts with Licensees: "The commission shall annually enter into contracts with licensees for the purpose of prescribing conditions of operation."

and R318.111 through R318.146 of the Michigan Administrative Code

#### 1. LICENSE FEES: R318.129 – Non-transferability of State License:

"The "state license identification plate" issued by the commission shall be securely and conspicuously attached to each vehicle without visible obstruction and shall not be transferred to any other vehicle, except with consent of the commission or its authorized agent."

\$30.00 per authorized commercial vehicle or saddle horse, plus \$8 license identification plate charge per vehicle.

License plates shall be conspicuously displayed on the lower rear of the vehicle only and shall not be obstructed from view in any way.

**VII.D.1 LICENSING – HORSES**

**Page 8 ANNUAL TERMS**

of 11 Page 2 of 5

2. MAXIMUM RATES:

Any rates under the maximum allowed by the Commission may be set by the licensee, but these rates shall not exceed the rates established herein.

- a. Sightseeing                      \$44.00 - adults  
   \$17.00 - children 5-12  
   Free - children under 5

Sightseeing carriage licenses #51-55 may be used for weddings and other special events. Rates may be negotiated by the licensee directly with the patron.

- b. Hayride                            \$250.00 per hour per dray  
   \$600.00 per hour per dray after 9:00 p.m.  
   Maximum of 20 persons per dray.
- c. Livery                                \$220.00 maximum per hour fare four persons or less  
   \$275.00 maximum per hour fare five persons  
   \$330.00 maximum per hour fare six persons  
   \$385.00 maximum per hour fare seven persons  
   \$17.00 child's per hour fare for ages 5-12

Liveries shall serve no more than eight persons.

Livery parking within Mackinac Island State Park shall occur only at the foot of Marquette Park within the designated livery carriage area.

- d. Drive-Yourself                    \$120.00 per hour for two-passenger carriages  
   \$140.00 per hour for four-passenger carriages  
   \$160.00 per hour for XL 4-passenger carriages (formerly referred  
   to as six-passenger carriages)
- e. Taxi                                    Zone A: \$9.00 per person (minimum two fares) between the  
   business section and any hotel  
  
   Zone B: \$10.00 per person (minimum two fares) between Grand  
   Hotel and Mission Point Resort  
  
   Zone C: \$9.00 per person (minimum two fares) between the  
   business section and Harrisonville or West Bluff

Zone D: \$10.00 per person (minimum two fares) between the business section and East Bluff, Fort Mackinac or Hubbard's Annex

Zone E: \$11.00 per person (minimum two fares) between business section, Stonecliffe, Cemeteries, Turtle Park or airport

Zone F: \$11.50 per person (minimum three fares) between business section, Woodbluff subdivision or Wawashkamo

Zone G: \$11.50 per person (minimum four fares) between the business section and Stonebrook, British Landing, Silver Birches, power plant or points in city of similar distance.

Half fare for children 5-12 and free for children under 5.

\$1.00 may be charged for each piece of luggage over three per fare. Waiting time may be charged at \$1.00 per minute.

Taxis may load to reasonable capacity with diverse passengers all going in the same general direction.

f. Saddle Horses            \$75.00 per hour

3. **INSURANCE:** Licensees shall be required to carry public liability insurance with minimum limits of \$25,000 property damage and \$100,000 bodily injury, and those who carry passengers-for-hire shall be required to carry such insurance with minimum limits of \$100,000 property damage and \$300,000 bodily injury per occurrence and aggregate. Licensees carrying passengers-for-hire in carriages with a capacity of 12 persons or more shall be required to carry such insurance with minimum limits of \$250,000 property damage and \$1,000,000 per occurrence/\$2,000,000 aggregate bodily injury, and an excess liability policy of \$1,000,000. Copies of these policies shall be supplied to the Commission, and the policies shall insure the Mackinac Island State Park Commission, Michigan Department of Natural Resources and State of Michigan as additional insureds, and provide ten day advance notice of cancellation to the Commission. Licensees shall affirmatively protect the Mackinac Island State Park Commission, its servants, agents, and employees from any claims and demands and liability occasioned by the issuance of their licenses, and further agree to indemnify and save harmless the Mackinac Island State Park Commission, and any of their agents from any claims and demands occasioned by the issuance of these licenses, except for those claims arising solely out of the negligence of the Mackinac Island State Park Commission.

4. ROUTES:

- a. Sightseeing Carriage Road to Cupid’s Pathway, Cupid’s Pathway to Cemetery Road (formerly Custer Road), Cemetery Road (formerly Custer Road) to Garrison Road, Garrison Road to Rifle Range Road, Rifle Range Road to Arch Rock Road, Arch Rock Road to Huron Road, Huron Road to Carriage Road, and Carriage Road to Cadotte Road with an intermediate stop at the Avenue of Flags entrance to Fort Mackinac to discharge or collect passengers. Sightseeing carriages that are licensed to be used and are being used for weddings and other special events may use all park roads with the exception of Algonquin Road and other roads as restricted by park regulations.
  
- b. Hayride Begin in town, travel behind Jewel Golf Course, to Fort Mackinac, to Mission Hill and return to town.  
  
or  
  
Begin in town, travel to Surrey Hill, Carriage Road to Skull Cave, Garrison Road to Huron Road to Mission Hill, and return to town.
  
- c. Livery, Drive-Yourself, and Saddle Horses May use all park roads with the exception of Algonquin Road and other roads as restricted by park regulations.
  
- d. Livery Licensed livery carriages may await passengers in areas designated by the Commission in front of Marquette Park, and may collect fees at that location.

5. UNIFORMS: Licensees will require that all driving personnel be neatly and uniformly attired.

6. ROAD CLEANING: It shall be the responsibility of the licensees to keep the major State Park roads free from manure, litter, and defilement. In order to distribute the responsibility equitably a street sweeping fee will be charged according to the established State Park formula to cover these expenses. With the approval of the State Park director, a licensee may provide staff or services as a substitute for some or all of the street sweeping fee.

General supervision and oversight is provided by the park manager.

7. DRAYS: All commercial drays shall supply the Commission with a rate sheet prior to the issuance of licenses.

8. **FINANCIAL INFORMATION:** The Commission reserves the right to review audited financial information prior to any consideration of adjustments in rates.
9. **GENERAL:** Carriage operators and their drivers shall refrain from personal references to cottage owners or their families.
10. **ADHESIVE BACKED STICKERS:** Adhesive backed decal and stickers may not be used or distributed by licensees.

MACKINAC ISLAND STATE PARK COMMISSION (MISPC)

USE PERMIT APPLICATION and PERMIT

VII.E.1  
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of 2

NAME: CITY OF MACKINAC ISLAND

Return completed application and fee to: Mackinac Island State Park Commission, P.O. Box 873, Mackinaw City, MI 49701

Term of the Permit: Two Years Permit Fee: \$1.00 New  or Renewal

Legal Description of Land: City owned radio tower and shed at Fort Holmes, Mackinac Island State Park

Reason why Permit is needed: To provide emergency radio communications for City fire, police, and EMS services. Facility currently housing communications equipment and tower

Proposed use of land: Municipal public safety

Special Conditions: Use Permit to be approved by Mackinac Island State Park Commission on condition that no change of use or equipment is permitted without prior approval of the Director of Mackinac Island State Park Commission

PERMIT WILL BE SUBJECT TO THE FOLLOWING CONDITIONS AND REQUIREMENTS:

- 1) Unless sooner terminated, this permit shall expire on March 31, 2027.
- 2) Payment in the amount specified above shall be included with this application.
- 3) Requests for permit renewals should be made thirty days prior to the expiration date of this permit. Failure to comply with the stipulations in this permit may result in revocation of the permit and/or denial of a request for renewal of the permit.
- 4) The rights accruing under this permit shall not be assigned or transferred without the written consent of MISPC.
- 5) MISPC reserves the right to grant rights-of-way and easements of any kind and nature over and across said premises and to grant or exercise all other rights and privileges of every kind and nature not herein specifically granted.
- 6) MISPC reserves the right to dispose of any portion of the premises herein described during the term of this permit. If possible, proper notice of sale or disposition will be given permittee. However, failure to notify permittee will not affect this right.
- 7) Permittee shall not change, alter, modify or increase the use of the permit premises in any way beyond the use specified above without the express written approval of MISPC.
- 8) Permittee shall maintain the area under permit in good repair, and in a clean, orderly and attractive appearance. Permittee shall not commit, cause or allow to be committed any waste of, or injury to, said premises or any part thereof. If the area under permit is not kept in good repair and orderly condition, or if the external appearance of the area or structures or the use of the area under permit is changed without permission of MISPC, that upon notice of that fact, the Permittee shall immediately take whatever action is required to repair, restore or maintain the area and any structures on it. In the event that this is not done, MISPC may contract with parties willing to do the necessary work or perform the work themselves. An amount equal to one hundred and twenty-five percent (125%) of the costs incurred by MISPC will become a charge upon the Permittee and shall be payable within 30 days. In addition, if the full amount is not paid within 60 days, it may be considered a breach of the terms of this permit and the permit may be terminated.

- 9) Improvements maintained by the permittee on said premises and not removed within 30 days after cancellation or expiration of this permit shall become attached and remain a part of the premises, or, in the alternative, MISPC may request that the improvements be removed and, if not removed within 30 days of the request, MISPC may remove all or part of the improvements. Permittee hereby agrees to reimburse MISPC for the cost incurred at an amount equal to one hundred and twenty-five percent (125%) of any removal.
- 10) Permittee shall indemnify and hold harmless the State of Michigan, its departments, divisions, agencies, sections, commissions, officers, employees and agents, from and against all losses, liabilities, penalties, fines, damages and claims (including taxes), and all related costs and expenses (including reasonable attorneys fees and disbursements and costs of investigation, litigation, settlement, judgments, interest and penalties), arising from or in connection with any of the following:
- (a) any claim, demand, action, citation or legal proceedings arising out of or resulting from the performance of the work, duties, responsibilities, actions or omissions of Permittee;
  - (b) any claim, demand, action, citation or legal proceeding arising out of or related to occurrences that Permittee is required to insure against as provided for in this Permit; and
  - (c) any claim, demand, action, citation or legal proceeding arising out of or resulting from the death or bodily injury of any person, or the damage, loss or destruction of any real or tangible personal property, in connection with the performance of services by Permittee, anyone directly or indirectly employed by Permittee, or by anyone for whose acts Permittee may be liable; provided, however, that this indemnification obligation shall not apply to the extent, if any, that any claims, demands, actions, citations or legal proceedings are caused by the negligence or reckless or intentional wrongful conduct of the State of Michigan, its departments, divisions, agencies, sections, commissions, officers, employees or agents.
- In any and all claims against the State of Michigan, or any of its departments, divisions, agencies, sections, commissions, officers, employees and agents, by any employee of Permittee, the indemnification obligation under this Permit shall not be limited in any way by the amount or type of damages, compensation or benefits payable by or for Permittee or any of its subcontractors under workers disability compensation acts, disability benefits acts, or other employee benefits acts. The duty to indemnify will continue in full force and effect notwithstanding the expiration or early termination of this Permit with respect to any claims based on facts or conditions which occurred prior to termination. The provisions of this section shall survive the expiration or termination of this Permit.
- 11) Permittee and occupants are responsible for the payment of all utility bills including water, electricity and gas, etc.
- 12) Permittee agrees to comply with all requirements herein, and if for any reason permittee violates or neglects to fulfill such requirements, this permit shall terminate and permittee shall forfeit all rights and payments made hereunder. Should permittee remain in possession of said premise after cancellation or expiration of this permit, said permittee shall be considered as tenant or tenants holding over without permission and may be evicted from said premises.

I HAVE READ THE CONDITIONS GOVERNING THIS PERMIT AND AGREE TO ABIDE BY THEM IN THE CONDUCT OF MY OPERATIONS UNDER THIS PERMIT.

PLEASE PRINT

Permit Fee Enclosed: \$1.00

Name: Margaret M. Doud, Mayor

Mailing Address: P.O. Box 455 Mackinac Island, MI 49757

Signature of Permittee: Margaret M. Doud

MISPC Approval: \_\_\_\_\_ Date: \_\_\_\_\_  
Steven C. Brisson, Director

Signature by MISPC director constitutes approval of application.



MACKINAC ISLAND STATE PARK COMMISSION (MISPC)

RECEIVED  
JAN 11 2027  
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of 2  
207 MI CONCLAIR

USE PERMIT APPLICATION and PERMIT

NAME: **Grand Hotel, LLC & R. D. Musser, III**

Return completed application and fee to: Mackinac Island State Park Commission, P.O. Box 370, Mackinac Island, MI 49757-0370

Term of the Permit: Two Years Permit Fee: \$125.00 New  or Renewal

Description of Land: Pathway that connects Annex Road with Hedgecliffe Road.

Reason why Permit is needed: To provide ingress and egress to the permittee's property

Special Conditions: Pathway cannot be improved, widened or altered without prior permission from the Mackinac Island State Park Commission

PERMIT WILL BE SUBJECT TO THE FOLLOWING CONDITIONS AND REQUIREMENTS:

- 1) Unless sooner terminated, this permit shall expire on April 1, 2027.
- 2) Payment in the amount specified above shall be included with this application.
- 3) Requests for permit renewals should be made thirty days prior to the expiration date of this permit. Failure to comply with the stipulations in this permit may result in revocation of the permit and/or denial of a request for renewal of the permit.
- 4) The rights accruing under this permit shall not be assigned or transferred without the written consent of MISPC.
- 5) MISPC reserves the right to grant rights-of-way and easements of any kind and nature over and across said premises and to grant or exercise all other rights and privileges of every kind and nature not herein specifically granted.
- 6) MISPC reserves the right to dispose of any portion of the premises herein described during the term of this permit. If possible, proper notice of sale or disposition will be given permittee. However, failure to notify permittee will not affect this right.
- 7) Permittee shall not change, alter, modify or increase the use of the permit premises in any way beyond the use specified above without the express written approval of MISPC.
- 8) Permittee shall maintain the area under permit in good repair, and in a clean, orderly and attractive appearance. Permittee shall not commit, cause or allow to be committed any waste of, or injury to, said premises or any part thereof. If the area under permit is not kept in good repair and orderly condition, or if the external appearance of the area or structures or the use of the area under permit is changed without permission of MISPC, that upon notice of that fact, the Permittee shall immediately take whatever action is required to repair, restore or maintain the area and any structures on it. In the event that this is not done, MISPC may contract with parties willing to do the necessary work or perform the work themselves. An amount equal to one hundred and twenty-five percent (125%) of the costs incurred by MISPC will become a charge upon the Permittee and shall be payable within 30 days. In addition, if the full amount is not paid within 60 days, it may be considered a breach of the terms of this permit and the permit may be terminated.
- 9) Improvements maintained by the permittee on said premises and not removed within 30 days after

Page 2 of 2 VII.E.2 cancellation or expiration of this permit shall become attached and remain a part of the premises, or, in the alternative, MISPC may request that the improvements be removed and, if not removed within 30 days of the request, MISPC may remove all or part of the improvements. Permittee hereby agrees to reimburse MISPC for the cost incurred at an amount equal to one hundred and twenty-five percent (125%) of any removal.

- 10) Permittee shall indemnify and hold harmless the State of Michigan, its departments, divisions, agencies, sections, commissions, officers, employees and agents, from and against all losses, liabilities, penalties, fines, damages and claims (including taxes), and all related costs and expenses (including reasonable attorneys fees and disbursements and costs of investigation, litigation, settlement, judgments, interest and penalties), arising from or in connection with any of the following:
  - (a) any claim, demand, action, citation or legal proceedings arising out of or resulting from the performance of the work, duties, responsibilities, actions or omissions of Permittee;
  - (b) any claim, demand, action, citation or legal proceeding arising out of or related to occurrences that Permittee is required to insure against as provided for in this Permit; and
  - (c) any claim, demand, action, citation or legal proceeding arising out of or resulting from the death or bodily injury of any person, or the damage, loss or destruction of any real or tangible personal property, in connection with the performance of services by Permittee, anyone directly or indirectly employed by Permittee, or by anyone for whose acts Permittee may be liable; provided, however, that this indemnification obligation shall not apply to the extent, if any, that any claims, demands, actions, citations or legal proceedings are caused by the negligence or reckless or intentional wrongful conduct of the State of Michigan, its departments, divisions, agencies, sections, commissions, officers, employees or agents.

In any and all claims against the State of Michigan, or any of its departments, divisions, agencies, sections, commissions, officers, employees and agents, by any employee of Permittee, the indemnification obligation under this Permit shall not be limited in any way by the amount or type of damages, compensation or benefits payable by or for Permittee or any of its subcontractors under workers disability compensation acts, disability benefits acts, or other employee benefits acts. The duty to indemnify will continue in full force and effect notwithstanding the expiration or early termination of this Permit with respect to any claims based on facts or conditions which occurred prior to termination. The provisions of this section shall survive the expiration or termination of this Permit.

- 11) Permittee agrees to comply with all requirements herein, and if for any reason permittee violates or neglects to fulfill such requirements, this permit shall terminate and permittee shall forfeit all rights and payments made hereunder. Should permittee remain in possession of said premise after cancellation or expiration of this permit, said permittee shall be considered as tenant or tenants holding over without permission and may be evicted from said premises.

I HAVE READ THE CONDITIONS GOVERNING THIS PERMIT AND AGREE TO ABIDE BY THEM IN THE CONDUCT OF MY OPERATIONS UNDER THIS PERMIT.

PLEASE PRINT

Permit Fee Enclosed: \$125.00

pd 11/3/25 -rc

Name: R.D. Mussen, III / Grand Hotel L.L.C.

Mailing Address: Box 1493 Machine Beland 49757

Signature of Permittee: [Signature]

MISPC Approval: \_\_\_\_\_ Date: \_\_\_\_\_

Steven C. Brisson, Director

Signature by MISPC director constitutes approval of application.

## USE PERMIT APPLICATION and PERMIT

NAME: MICHIGAN TECHNOLOGICAL UNIVERSITY/GREAT LAKES RESEARCH CENTER

Return completed application and fee to: Mackinac Island State Park Commission, P.O. Box 370, Mackinac Island, MI 49757-0370

Term of the Permit: Two Years Permit Fee: \$125.00 New  or Renewal 

Legal Description of Land: That portion of Michilimackinac State Park near the shoreline and west of Colonial Michilimackinac.

Reason why Permit is needed: HF Radar antenna and a utility shed/maintenance

Proposed use of land: As specified above.

Special Conditions: 24-hour advance notice for site visits. All digging must be monitored by the MISPC archaeologist.

## PERMIT WILL BE SUBJECT TO THE FOLLOWING CONDITIONS AND REQUIREMENTS:

- 1) Unless sooner terminated, this permit shall expire on March 5, 2027
- 2) Payment in the amount specified above shall be included with this application.
- 3) Requests for permit renewals should be made thirty days prior to the expiration date of this permit. Failure to comply with the stipulations in this permit may result in revocation of the permit and/or denial of a request for renewal of the permit.
- 4) The rights accruing under this permit shall not be assigned or transferred without the written consent of MISPC.
- 5) MISPC reserves the right to grant rights-of-way and easements of any kind and nature over and across said premises and to grant or exercise all other rights and privileges of every kind and nature not herein specifically granted.
- 6) MISPC reserves the right to dispose of any portion of the premises herein described during the term of this permit. If possible, proper notice of sale or disposition will be given permittee. However, failure to notify permittee will not affect this right.
- 7) Permittee shall not change, alter, modify or increase the use of the permit premises in any way beyond the use specified above without the express written approval of MISPC.
- 8) Permittee shall maintain the area under permit in good repair, and in a clean, orderly and attractive appearance. Permittee shall not commit, cause or allow to be committed any waste of, or injury to, said premises or any part thereof. If the area under permit is not kept in good repair and orderly condition, or if the external appearance of the area or structures or the use of the area under permit is changed without permission of MISPC, that upon notice of that fact, the Permittee shall immediately take whatever action is required to repair, restore or maintain the area and any structures on it. In the event that this is not done, MISPC may contract with parties willing to do the necessary work or perform the work themselves. An amount equal to one hundred and twenty-five percent (125%) of the costs incurred by MISPC will become a charge upon the Permittee and shall be payable within 30 days. In addition, if the full amount is not paid within 60 days, it may be considered a breach of the terms of this permit and the permit may be terminated.
- 9) Improvements maintained by the permittee on said premises and not removed within 30 days after cancellation or expiration of this permit shall become attached and remain a part of the premises, or, in

the alternative, MISPC may request that the improvements be removed and, if not removed within 30 days of the request, MISPC may remove all or part of the improvements. Permittee hereby agrees to reimburse MISPC for the cost incurred at an amount equal to one hundred and twenty-five percent (125%) of any removal.

- 10) Permittee shall to the extent permissible by law and reserving all immunities available to it by constitution or law, indemnify and hold harmless the State of Michigan, its departments, divisions, agencies, sections, commissions, officers, employees and agents, from and against all losses, liabilities, penalties, fines, damages and claims (including taxes), and all related costs and expenses (including reasonable attorneys fees and disbursements and costs of investigation, litigation, settlement, judgments, interest and penalties), arising from or in connection with any of the following:
  - (a) any claim, demand, action, citation or legal proceedings arising out of or resulting from the performance of the work, duties, responsibilities, actions or omissions of Permittee;
  - (b) any claim, demand, action, citation or legal proceeding arising out of or related to occurrences that Permittee is required to insure against as provided for in this Permit; and
  - (c) any claim, demand, action, citation or legal proceeding arising out of or resulting from the death or bodily injury of any person, or the damage, loss or destruction of any real or tangible personal property, in connection with the performance of services by Permittee, anyone directly or indirectly employed by Permittee, or by anyone for whose acts Permittee may be liable; provided, however, that this indemnification obligation shall not apply to the extent, if any, that any claims, demands, actions, citations or legal proceedings are caused by the negligence or reckless or intentional wrongful conduct of the State of Michigan, its departments, divisions, agencies, sections, commissions, officers, employees or agents.

In any and all claims against the State of Michigan, or any of its departments, divisions, agencies, sections, commissions, officers, employees and agents, by any employee of Permittee, the indemnification obligation under this Permit shall not be limited in any way by the amount or type of damages, compensation or benefits payable by or for Permittee or any of its subcontractors under workers disability compensation acts, disability benefits acts, or other employee benefits acts. The duty to indemnify will continue in full force and effect notwithstanding the expiration or early termination of this Permit with respect to any claims based on facts or conditions which occurred prior to termination. The provisions of this section shall survive the expiration or termination of this Permit.

- 11) Permittee and occupants are responsible for the payment of all utility bills including water, electricity and gas, etc.
- 12) Permittee agrees to comply with all requirements herein, and if for any reason permittee violates or neglects to fulfill such requirements, this permit shall terminate and permittee shall forfeit all rights and payments made hereunder. Should permittee remain in possession of said premise after cancellation or expiration of this permit, said permittee shall be considered as tenant or tenants holding over without permission and may be evicted from said premises.

I HAVE READ THE CONDITIONS GOVERNING THIS PERMIT AND AGREE TO ABIDE BY THEM IN THE CONDUCT OF MY OPERATIONS UNDER THIS PERMIT.

PLEASE PRINT

Permit Fee Enclosed: ~~-\$125.00~~

Name: Andrew Barnard

Mailing Address: 1400 Townsend Drive Houghton MI 49931

Signature of Permittee: Andrew Barnard Digitally signed by Andrew Barnard  
Date: 2025.01.02 09:17:12 -05'00'

MISPC Approval: \_\_\_\_\_ Date: \_\_\_\_\_


Steven C. Brisson, Director

Signature by MISPC director constitutes approval of application.

MEMORANDUM

Subj: **Museum Collection Acquisitions**

To: Mackinac Island State Park Commissioners

From: Steve Brisson, Director 

Date: January 23, 2025

BACKGROUND: Proposed additions to the permanent historical collections are reviewed by the staff Collection Committee and recommended to the Commission by the director as potential donations, transfers and purchases where appropriate. Decisions are based on the approved MISPC collection policy. The following items are recommended to the commission for acquisition.


1. **Donation:** Silver cup and saucer engraved "Wm Beaumont," ca. 1855.
2. **Donation:** Miniature souvenir photograph album of Mackinac Island, ca. 1960s.
3. **Donation:** Black & white views of Fort Mackinac, soldier's barracks and South Sally Ramp, 1890s.
4. **Donation:** Iron axe head found in Lake Michigan near Fort Michilimackinac, ca. 1700s.
5. **Donation:** Color slides of Mackinac Island and Mackinaw City vacation, 1954.
6. **Donation:** Color postcards, Arnold Line schedules, brochures, guidebook, business cards and map, 1958 – 1965.
7. **Donation:** Souvenir embroidered handkerchief from Mackinac Island, ca. 1945.
8. **Donation:** Lifejacket from the SS South American, repair book for weather reporting station and campaign card for Robert Benjamin, 1931-1967.
9. **Donation:** Flags that belonged to General Edward Pratt including United States and Philippines, 1894-1936.
10. **Donation:** Mackinac Island State Park and Private Claims map by Morgan Wright, 1913.
11. **Donation:** Mission Point Resort dinner plate, menus, Inns of Mackinac logo, county map, postcards and brochures, 1903-2010.
12. **Transfer:** Thermos and ribbon section from Milliken Nature Center dedication, section of ribbon from Southwest Rowhouse dedication and *Wonders of Mackinac*, 2024.
13. **Transfer:** Thermos for Governor's Residence docents, Lilac Festival beer can & puzzle, colorized Gardiner images, 1989 – 2024.
14. **Purchase:** Indian Symbol brochure from the Desy Gift Shops, ca. 1960.
15. **Purchase:** Black and white press photograph of ship and carriage on

Mackinac Island, 1954.

16. **Purchase:** Black and white press photograph of Democratic chairman Jim Farley on Mackinac Island, 1938.
17. **Purchase:** Black and white photograph of visitors at Old Mackinac Point Light Station, ca. 1920
18. **Purchase:** Color postcard showing Trinity Episcopal, Little Stone and Ste. Anne's churches, ca. 1990s.
19. **Purchase:** Color postcard of Old Mackinac Point Lighthouse and Mackinac Bridge, ca. 1980.
20. **Purchase:** RPPC of Michilimackinac State Park with cannon and flagpole, ca. 1910.
21. **Purchase:** Cabinet card showing *SS Minneapolis* at Two Harbors, MN ore dock, 1889-1894

Thank you.

MEMORANDUM

Subject: **Museum Collection Deaccession**  
To: Mackinac Island State Park Commission  
From: Steve Brisson, Director   
Date: January 23, 2025

BACKGROUND: The staff Collections Committee has reviewed potential deaccessions from the permanent historical artifact collection. Following the parameters set forth in the MISPC Collection Policy the items below are recommended to the commission for deaccession. The objects will be sold, with all proceeds deposited in the Jahn Collections Development Fund.

Criteria: OS = Outside Scope; C = Condition; D = Duplicate/Redundancy R = Reproduction

**Object Name:** Stoneware Crock  
**Accession #:** 1961.22.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *Franklin Fifth Reader and Speaker*  
**Accession#:** 1962.101.1  
**Criteria** OS  
**Origin:** Purchased

**Object Name:** Candle snuffer  
**Accession #:** 1961.63.1  
**Criteria:** D  
**Origin:** Purchased

**Object Name:** Ledger  
**Accession #:** 1965.86.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Medical box  
**Accession #:** 1962.22.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Ledger  
**Accession #:** 1965.87.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Account book  
**Accession #:** 1962.26.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Crock  
**Accession #:** 1965.117.1  
**Criteria:** C  
**Origin:** Purchased

**Object Name:** Account Book  
**Accession #:** 1962.27.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Brass Tongs  
**Accession #:** 1965.150.1  
**Criteria:** D  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *Life of Brainerd*  
**Accession #:** 1966.74.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *Lord Byron's Poetical Works*  
**Accession #:** 1966.76.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Magazine  
**Title:** *Harper's New Monthly Magazine, Vol. 11*  
**Accession #:** 1966.78.1  
**Criteria:** C  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *Domestic Happiness Portrayed*  
**Accession #:** 1966.79.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Bible  
**Accession #:** 1966.80.1  
**Criteria:** C  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *Waldie's Library*  
**Accession #:** 1966.81.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *Gunn's New Family Physician or Home Book of Health*  
**Accession #:** 1966.83.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Basket  
**Accession #:** 1966.245.1  
**Criteria:** Out of Scope  
**Origin:** Purchased

**Object Name:** Cartridge Box  
**Accession #:** 1969.80.1  
**Criteria:** D  
**Origin:** Purchased

**Object Name:** Cartridge Box  
**Accession #:** 1969.81.1  
**Criteria:** D  
**Origin:** Purchased

**Object Name:** Military Overcoat  
**Accession #:** 1969.135.1  
**Criteria:** D  
**Origin:** Purchased

**Object Name:** Cartridge Box  
**Accession #:** 1969.141.1  
**Criteria:** D  
**Origin:** Purchased

**Object Name:** Pine Desk  
**Accession #:** 1969.177.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Cheese Box  
**Accession #:** 1969.246.1  
**Criteria:** C  
**Origin:** Purchased

**Object Name:** Oil Lamp  
**Accession #:** 1969.666.1  
**Criteria:** D  
**Origin:** Purchased



**Object Name:** Walnut frame  
**Accession #:** 1969.701.1  
**Criteria:** D  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *The History of Detroit and Michigan, 2 Vol.*  
**Accession #:** 1969.717.A  
**Criteria:** C  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *The History of Detroit and Michigan, 2 Vol.*  
**Accession #:** 1969.717.B  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Leather Box  
**Accession #:** 1969.870.1  
**Criteria:** C  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *Village Harmony – Seaman's Song*  
**Accession #:** 1969.1035.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *The New England Farmer*  
**Accession #:** 1969.1036.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *The Colonel's Christmas Dinner*  
**Accession #:** 1969.1037.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *A Rhetorical Grammar of the English Language*  
**Accession #:** 1969.1039.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *A Thousand and One Gems*  
**Accession #:** 1969.1053.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *A History of the American Theatre*  
**Accession #:** 1969.1054.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *The Edinburgh Review*  
**Accession #:** 1969.1055.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Checkerboard  
**Accession #:** 1969.1081.1  
**Criteria:** D  
**Origin:** Purchased

**Object Name:** Floor Rug  
**Accession #:** 1969.1105.1  
**Criteria:** D  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *Book of Household Pets*  
**Accession #:** 1969.1108.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Glass Dish  
**Accession #:** 1969.1155.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Mantel Clock  
William C. Gilbert Clock Co.

**Accession #:** 1969.1254.1

**Criteria:** D

**Origin:** Purchased

**Object Name:** Hat Rack  
**Accession #:** 1969.1273.1

**Criteria:** D

**Origin:** Purchased

**Object Name:** Book  
**Title:** *Relation Nouvelle Et Particuliere Du Voyage Des P.P.*

**Accession #:** 1969.1463.1

**Criteria:** OS

**Origin:** Purchased

**Object Name:** Comb Holder  
**Accession #:** 1969.1535.1

**Criteria:** D

**Origin:** Purchased

**Object Name:** Waste Bucket  
**Accession #:** 1969.1537.1

**Criteria:** OS

**Origin:** Purchased

**Object Name:** Mirror  
**Accession #:** 1970.178.1

**Criteria:** D

**Origin:** Purchased

**Object Name:** Military Vest  
**Accession #:** 1971.68.1  
**Criteria:** D  
**Origin:** Donation  
George Gorman & Co.

**Object Name:** Newspaper  
**Accession #:** 1972.43.1  
**Criteria:** C/OS  
**Origin:** Purchased

**Object Name:** McCall's Magazine  
**Accession #:** 1972.50.1

**Criteria:** C

**Origin:** Purchased

**Object Name:** McCall's Magazine  
**Accession #:** 1972.51.1

**Criteria:** OS

**Origin:** Purchased

**Object Name:** Wool Blanket  
**Accession #:** 1972.794.1

**Criteria:** C

**Origin:** Purchased

**Object Name:** Military Overcoat  
**Accession #:** 1972.796.1

**Criteria:** D

**Origin:** Purchased

**Object Name:** Military Overcoat  
**Accession #:** 1973.691.1

**Criteria:** D

**Origin:** Purchased

**Object Name:** Book  
**Title:** *The Knickerbocker, XIII*  
**Accession #:** 1973.673.1

**Criteria:** OS

**Origin:** Purchased

**Object Name:** Fatigue Jacket  
**Accession #:** 1973.692.1

**Criteria:** D

**Origin:** Purchased

**Object Name:** Fatigue Jacket  
**Accession #:** 1973.693.1

**Criteria:** D

**Origin:** Purchased

**Object Name:** Oak Dresser  
**Accession #:** 1973.860.1  
**Criteria:** C  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *American Museum – Vol. VI*  
**Accession #:** 1976.141.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *Sander's Union Sixth Reader*  
**Accession #:** 1976.305.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *Kerl's Common School Reader*  
**Accession #:** 1976.306.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *Sander's High School Reader*  
**Accession #:** 1976.307.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *Sander's Union Fifth Reader*  
**Accession #:** 1976.308.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *A System of Surgery*  
**Accession #:** 1976.309.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *The History of the Discovery and Settlement of America*  
**Accession #:** 1976.310.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *The House Surgeon and Physician*  
**Accession #:** 1976.311.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *English Grammer*  
**Accession #:** 1976.312.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *The School Bell, Songs, Hymns, etc.*  
**Accession #:** 1976.313.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *Larkness Introductory Latin Book*  
**Accession #:** 1976.314.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *Elements of Greek Grammer*  
**Accession #:** 1976.315.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *A Compendium of Astronomy*  
**Accession #:** 1976.316.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *Analytical and Practical Grammer*  
**Accession #:** 1976.317.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Vase, Brown Bristol  
**Accession #:** 1976.344.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *Conversations on the Choctaw Mission*  
**Accession #:** 1979.29.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Military Kepi  
**Accession #:** 1979.54.1  
**Criteria:** D/C  
**Origin:** Purchased

**Object Name:** Compass  
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**Criteria:** OS  
**Origin:** Found In Collection

**Object Name:** Bible  
**Accession #:** 1997.66.1  
**Criteria:** OS  
**Origin:** Purchased

**Object Name:** Book  
**Title:** *A Manual for Young Church-Members*  
**Accession #:** 1998.00.5.1  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *A Course of Mathematics*  
**Accession #:** 1999.00.2  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Embossed Card  
**Accession #:** 2001.00.131  
**Criteria:** OS  
**Origin:** Found In Collection

**Object Name:** Booklet  
California Fig Syrup Co.  
**Accession #:** 2001.00.132  
**Criteria:** OS  
**Origin:** Found In Collection

**Object Name:** Magazine  
**Accession #:** 2001.00.147  
**Criteria:** OS  
**Origin:** Found In Collection

**Object Name:** Rug  
**Accession #:** 2001.00.151  
**Criteria:** D  
**Origin:** Found In Collection

**Object Name:** Ledger  
**Accession #:** 2001.00.152  
**Criteria:** OS  
**Origin:** Found In Collection

**Object Name:** Ledger  
**Accession #:** 2001.00.153  
**Criteria:** OS  
**Origin:** Found In Collection

**Object Name:** Ledger  
**Accession #:** 2001.00.154  
**Criteria:** OS  
**Origin:** Found In Collection

**Object Name:** Ledger  
**Accession #:** 2001.00.155  
**Criteria:** OS  
**Origin:** Found In Collection

**Object Name:** Ledger  
**Accession #:** 2001.00.157  
**Criteria:** OS  
**Origin:** Found In Collection

**Object Name:** Book  
**Title:** *Report of the Joint Committee on the Conduct of the War Battle of Petersburg*  
**Accession #:** 2001.00.183  
**Criteria:** OS  
**Origin:** Found In Collection

**Object Name:** Booklet  
**Title:** *Official Guide to the World's Columbian Exposition*  
**Accession #:** 2001.00.185  
**Criteria:** OS  
**Origin:** Found In Collection

**Object Name:** Book  
**Title:** *The American Spelling Book*  
**Accession #:** 2002.00.183  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *American Journal of the Medical Sciences Vol. I*  
**Accession #:** 2005.00.15  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *American Journal of the Medical Sciences Vol. II*  
**Accession #:** 2005.00.16  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *American Journal of the Medical Sciences Vol. III*  
**Accession #:** 2005.00.17  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *American Journal of the Medical Sciences Vol. IV*  
**Accession #:** 2005.00.18  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *American Journal of the Medical Sciences Vol. V*  
**Accession #:** 2005.00.19  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *American Journal of the Medical Sciences Vol. VI*  
**Accession #:** 2005.00.20  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *American Journal of the Medical Sciences Vol. VII*  
**Accession #:** 2005.00.21  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *American Journal of the Medical Sciences Vol. VIII*  
**Accession #:** 2005.00.22  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *American Journal of the Medical Sciences Vol. IX*  
**Accession #:** 2005.00.23  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *American Journal of the Medical Sciences Vol. X*  
**Accession #:** 2005.00.24  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Reference Handbook of the Medical Sciences, Vol. 1 Aac-Cat*  
**Accession #:** 2005.00.25  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Reference Handbook of the Medical Sciences, Vol. 3 Fac-Hys*  
**Accession #:** 2005.00.26  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Reference Handbook of the Medical Sciences, Vol. 4 Ich-Mil*  
**Accession #:** 2005.00.27  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Reference Handbook of the Medical Sciences, Vol. 5 Mil-Pot*  
**Accession #:** 2005.00.28  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Reference Handbook of the Medical Sciences, Vol. 6 Pot-Ter*  
**Accession #:** 2005.00.29  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Reference Handbook of the Medical Sciences, Vol. 7 Ter-Wor*  
**Accession #:** 2005.00.30  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Reference Handbook of the Medical Science, Vol. 9 Wor-Vit*  
**Accession #:** 2005.00.31  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Reference Handbook of the Medical Sciences, Vol. 9 Supplement*  
**Accession #:** 2005.00.32  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *The Lectures of Sir Ashley Cooper, Principles and Practice of Surgery Vol. I*  
**Accession #:** 2005.00.36  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *The Lectures of Sir Ashley Cooper, Principles and Practice of Surgery Vol. II*  
**Accession #:** 2005.00.37  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *A Series of Lectures on the Most Approved Principles and Practice of Modern Surgery*  
**Accession #:** 2005.00.38  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Treatise on Dislocations and on Fractures of the Joints*  
**Accession #:** 2005.00.39  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Cooper's Surgery – First Lines for the Practice of Surgery*  
**Accession #:** 2005.00.40  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *A System of Operative Surgery Founded on the Basis of Anatomy, Vol. 2*  
**Accession #:** 2005.00.42  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Anatomy of the Human Body, Vol. I*  
**Accession #:** 2005.00.43  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
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**Accession #:** 2005.00.45  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *A System of Surgery, Vol. III*  
**Accession #:** 2005.00.46  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *A System of Surgery, Vol. IV*  
**Accession #:** 2005.00.47  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *A System of Surgery Vol. II*  
**Accession #:** 2005.00.48  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *The Principles of Surgery*  
**Accession #:** 2005.00.49  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Gray's Anatomy, Descriptive and Surgical*  
**Accession #:** 2005.00.50  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *A Treatise on the Nature and Cure of Gout and Rheumatism*  
**Accession #:** 2005.00.80  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Course of Lectures on the Theory and Practices of Physic*  
**Accession #:** 2005.00.81  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *New Dictionary of Medical Science and Literature, Vol. I*  
**Accession #:** 2005.00.82  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Systems of Anatomy*  
**Accession #:** 2005.00.84  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *An Introduction to the Practice of Midwifery*  
**Accession #:** 2005.00.86  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Medical Inquiries and Observations, Volume II*  
**Accession #:** 2005.00.87  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *An Account of the Bilious Remitting Yellow Fever*  
**Accession #:** 2005.00.88  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *A System of Materia Medica and Pharmacy*  
**Accession #:** 2005.00.89  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Treatise on the Prevention & Cures for Diseases by Regimen & Simple Medicines 1812*  
**Accession #:** 2005.00.90  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *A System of Materia Medica and Pharmacy, Volume III*  
**Accession #:** 2005.00.91  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Medical Inquiries and Observations, Volume III*  
**Accession #:** 2005.00.92  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Treatise on the Prevention & Cures for Diseases by Regimen & Simple Medicines 1797*  
**Accession #:** 2005.00.93  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Treatise on the Prevention & Cures for Diseases by Regimen & Simple Medicines 1798*  
**Accession #:** 2005.00.94  
**Criteria:** OS  
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**Object Name:** Book  
**Title:** *A Defense of Dr. Charles T Jackson's Claims to the Discovery of Etherization*  
**Accession #:** 2005.00.95  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *The Physician's Vade – Mecum*  
**Accession #:** 2005.00.96  
**Criteria:** OS  
**Origin:** Found in Collection



**Object Name:** Book  
**Title:** *Surgical Observations, Vol. I*  
**Accession #:** 2005.00.97  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Surgical Observations on Injuries of the Head, Vol. II*  
**Accession #:** 2005.00.98  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *William Crawford Gorgas: His Life and Work*  
**Accession #:** 2005.00.100  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *The Life of Herman M. Biggs*  
**Accession #:** 2005.00.101  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *A New Medical Dictionary*  
**Accession #:** 2005.00.102  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Manual of Pathology*  
**Accession #:** 2005.00.103  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *The House Surgeon and Physician*  
**Accession #:** 2005.00.104  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *A Compendum of the Anatomy of the Human Body, Volume I*  
**Accession #:** 2005.00.105  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *A Compendum of the Anatomy of the Human Body, Volume II*  
**Accession #:** 2005.00.106  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Pathological and Surgical Observations on Diseases of the Joints*  
**Accession #:** 2005.00.112  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Dissertations on Inflammation*  
**Accession #:** 2005.00.113  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *The Influences of the Tropical Climates on European Constitutions, Volume I*  
**Accession #:** 2005.00.114  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *The Influences of the Tropical Climates on European Constitutions, Volume II*  
**Accession #:** 2005.00.115  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Domestic Medicine: Treatise on Prevention and Cure of Diseases*  
**Accession #:** 2005.00.116  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Zoonomia of the Laws of Organic Life, Volume II*  
**Accession #:** 2005.00.117  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Synopsis Nosologiae Methodicae, Volume II*  
**Accession #:** 2005.00.118  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Synopsis Nosologiae Methodicae, Volume I*  
**Accession #:** 2005.00.119  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Practical Illustrations of Typhus Fever*  
**Accession #:** 2005.00.120  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Treatise on the Prevention & Cures for Diseases by Regimen & Simple Medicines 1825*  
**Accession #:** 2005.00.121  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
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**Accession #:** 2005.00.122  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *A Treatise on the Diseases of Children, and the Management of Infants from Birth*  
**Accession #:** 2005.00.123  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Third Supplement to the Philadelphia Medical and Physical Journal*  
**Accession #:** 2005.00.124  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *The Elements of Medicine*  
**Accession #:** 2005.00.125  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *The London Medical Dictionary*  
**Accession #:** 2005.00.126  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *A Reference Handbook of the Medical Science*  
**Accession #:** 2005.00.127  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Observations of the Nature and Cure of Dropsies*  
**Accession #:** 2005.00.128  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *A Practical Synopsis of Cutaneous Diseases*  
**Accession #:** 2005.00.129  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *A Treatise on Febrile Disease – Volume II*  
**Accession #:** 2005.00.130  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *A Treatise on Febrile Disease – Volume I*  
**Accession #:** 2005.00.131  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *The Medical Repository*  
**Accession #:** 2005.00.132  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Five Dissertations on Fever*  
**Accession #:** 2005.00.133  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *The American Journal of the Medical Science*  
**Accession #:** 2005.00.134  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *The Art of Preventing Disease and Restoring Health*  
**Accession #:** 2005.00.135  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Practice of Physic*  
**Accession #:** 2005.00.140  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Disturbed State of the Vital Functions*  
**Accession #:** 2005.00.141  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Treatise Retention of Urine*  
**Accession #:** 2005.00.142  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Treatise of Verminous Diseases*  
**Accession #:** 2005.00.143  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Elements of Geometry*  
**Accession #:** 2005.00.144  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Theory and Practice of Surgery*  
**Accession #:** 2005.00.145  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Compendious System of Midwifery*  
**Accession #:** 2005.00.146  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Morbid and Curative Effects of Loss of Blood*  
**Accession #:** 2005.00.147  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *The Nature and Cure of those Diseases, Acute and Chronic*  
**Accession #:** 2005.00.148  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Lateral Operation of Lithotomy*  
**Accession #:** 2005.00.149  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *Practice of Physic*  
**Accession #:** 2005.00.150  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Rug  
**Accession #:** 2010.00.7  
**Criteria:** D  
**Origin:** Found In Collection

**Object Name:** Magazine  
**Title:** *The Lakeside Library Game Birds*  
**Accession #:** 2010.00.8  
**Criteria:** OS  
**Origin:** Found In Collection

**Object Name:** Wood Desk  
**Accession #:** 2010.00.10  
**Criteria:** OS  
**Origin:** Found In Collection

**Object Name:** Ledger  
**Accession #:** 2010.00.11  
**Criteria:** OS  
**Origin:** Found In Collection

**Object Name:** Bench  
**Accession #:** U.317  
**Criteria:** D  
**Origin:** Found In Collection

**Object Name:** Table  
**Accession #:** U.319  
**Criteria:** C  
**Origin:** Found In Collection

**Object Name:** Warming Pan  
**Accession #:** U.900  
**Criteria:** D  
**Origin:** Found in Collection

**Object Name:** Book  
**Title:** *The Avoidable Causes of Disease*  
**Accession #:** U.1682  
**Criteria:** OS  
**Origin:** Found in Collection

**Object Name:** Rug  
**Accession #:** U.1700  
**Criteria:** C/OS  
**Origin:** Found In Collection

**Object Name:** Book  
**Title:** *A New Medical Dictionary*  
**Accession #:** U.2094  
**Criteria:** C  
**Origin:** Found in Collection

**Object Name:** Letter Till  
**Accession #:** U.2487  
**Criteria:** OS  
**Origin:** Found In Collection

**Object Name:** Military Helmet  
**Accession #:** U.2554  
**Criteria:** C/R  
**Origin:** Found In Collection

Thank you.